# **INTERIM REPORT JULY 17 SECOND QUARTER 2014**

**SANDVIK** 

## SUMMARY Q2 2014

#### **DELIVERY ON OUR STRATEGIC AGENDA**

- Closure of 4 additional production units initiated
- Varel acquisition finalized

#### **STABLE MARKET CONDITIONS**

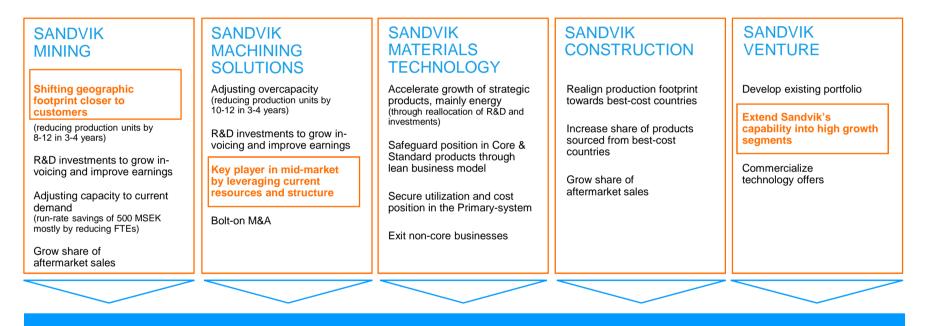
- Overall largely unchanged demand vs end of Q1
- Mining market stable at a low level

#### EBIT 2,556 MSEK, 11.6%

- Acquisition related cost -75 MSEK
- Currency effects about -200 MSEK
- Metal price effect 177 MSEK
- ROCE 12.3%



## **OUR WAY FORWARD**



#### Develop more towards fast growing markets. Yield higher returns. Reduce earnings volatility.



## GROWTH OPPORTUNITIES WITH VAREL ON BOARD

#### STRONG STRATEGIC MATCH

- Solid position in focus sector oil and gas
  - Drilling technologies
  - Completion tools for complex wells
- Sales primarily driven by
  - Number of wells drilled
  - Complexity of wells
  - Footage drilled
- High growth and strong profitability
- Hard and super-hard materials



## GROWTH OPPORTUNITIES WITH VAREL ON BOARD

#### FINANCIAL SUMMARY VAREL

Q2 Actual (21 May - 30 June)

- Invoicing 248 MSEK
- Adjusted EBIT 33 MSEK (13.2%)
- Estimated first half 2014 (1 Jan 30 June)
- Invoicing 1,159 MSEK
- Adjusted EBIT 144 MSEK (12.4%)

#### **SYNERGIES WITH SANDVIK**

Synergies with Sandvik

- Supply chain cost synergies
- Leverage technical know-how and R&D capabilities
- Utilize global reach



## **INVOICING BY MARKETS AND SEGMENTS**

#### MARKETS, SHARE OF GROUP TOTAL **EUROPE** Consumer related $\rightarrow$ **ASIA** Other → Invoicing growth vs Q22013 39% 19% Aerospace 7 > +5% -5 to +5% -5% Energy -> < -5% **NORTH AMERICA AUSTRALIA** 19% 7% Automotive $\rightarrow$ Mining $\rightarrow$ -17% -5% **AFRICA** SOUTH AMERICA Construction $\rightarrow$ 7% 9% Engineering -> -9%\* -13% $\rightarrow$ Demand trend compared with preceding quarter Pie chart representing share of invoicing 2013

\* Change compared with preceding year, p/v

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#### **CUSTOMER SEGMENTS**

SANDVIK

## ORDER INTAKE 21,194 MSEK

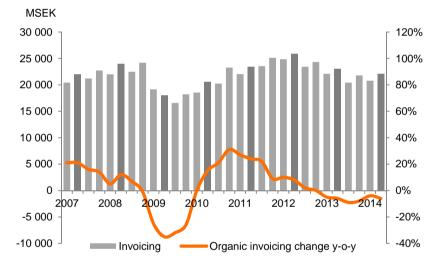
#### CHANGE P/V +0% MSEK 30 000 150% 25 000 125% 20 000 100% 15 000 75% 10 000 50% 5 000 25% 0 0% 2007 2008 2009 2010 2011 2012 2013 2014 -5 000 -25% -10 000 Order intake — Organic order intake change y-o-y -50%

- Change compared with preceding quarter, -8%, p/v
- Book-to-bill 0.96
- Stable order backlog for Sandvik Mining

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## INVOICING 22,051 MSEK

#### CHANGE P/V -6%



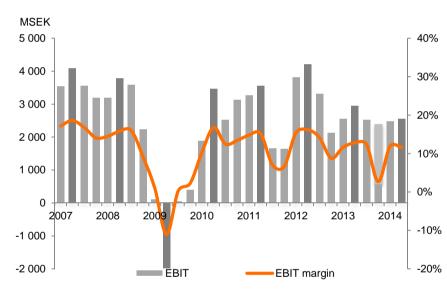
- Change compared with preceding quarter, +3%, p/v
- Normal seasonality in Q2



## EBIT 2,556 MSEK

## **CASH FLOW**

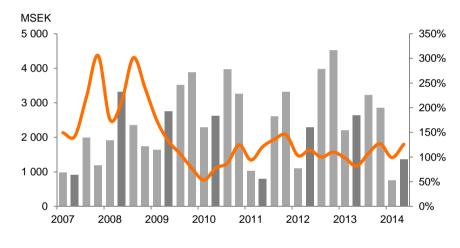
#### **MARGIN 11.6%**



- Currency effect -200 MSEK (Sandvik Mining, -115 MSEK)
- Metal price effect, +177 MSEK
- Acquisition related cost -75 MSEK

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#### **CASH FLOW FROM OPERATING ACTIVITIES 1 355 MSEK**



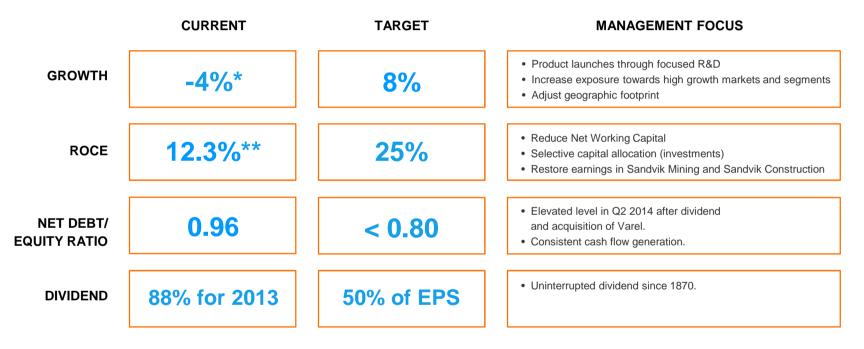
Cash flow from operations ——Capex / Depreciation

- Currency contributed to increased inventory values
- Inventory build-up, mainly in Sandvik Machining Solutions and Sandvik Materials Technology
- Investments 1.1 BSEK

2013 Q3 Adjusted due to tax payment of about 5,800 MSEK related to reorganization of intellectual property rights



## **FINANCIAL TARGETS**



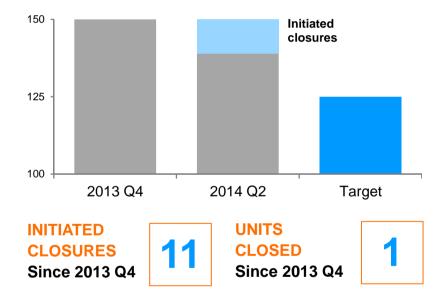
\* Actual reported including structure and currency \*\* Annualized quarterly 15.5%



# MATS BACKMAN CFO



## **RESTRUCTURING OUR FOOTPRINT**



#### **PRODUCTION UNITS**

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### Reduce number of production units from 150 to 125 over next three to four years

#### Initial phase launched in Q4 2013

- Closure of ~10 units
- Annual savings of 800 MSEK at end 2015
- Total restructuring cost 900 MSEK (Q4 2013)

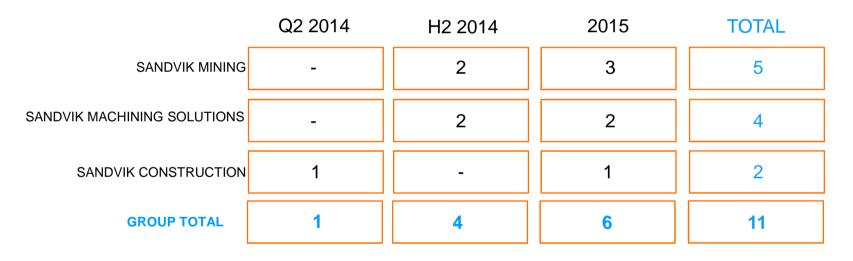
#### Progression

- 11 closures initiated (of which 4 in Q2)
- Australia (3), Sweden (2), UK (2), Italy, France, South Africa, Germany
- Personnel net, about -750



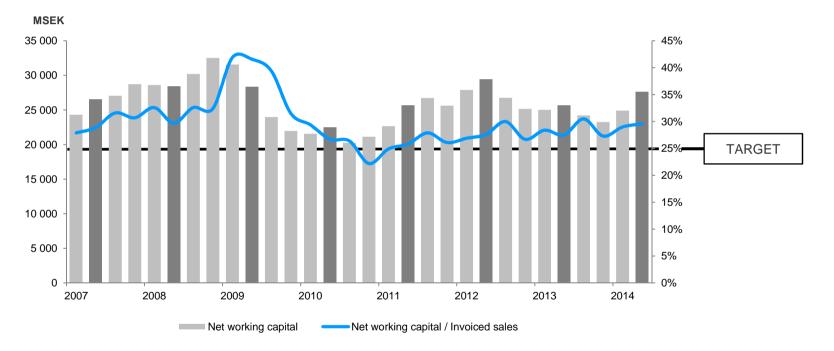
## **RESTRUCTURING OUR FOOTPRINT**

#### FIRST PHASE - PLANNED TIME OF COMPLETION FOR INITIATED CLOSURES





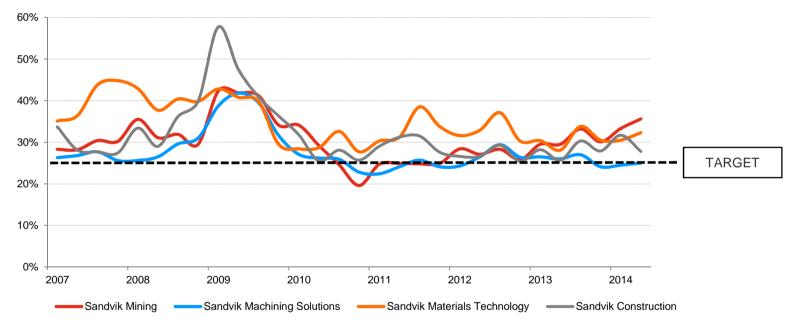
## NET WORKING CAPITAL





## **NET WORKING CAPITAL**







## TWO SUCCESSFUL BOND ISSUES

#### FURTHER IMPROVED MATURITY PROFILE AND ATTRACTIVE RATES

- Swedish Medium Term Note program
  - 4 BSEK
  - Maturity 2020/2021
  - Listed on NASDAQ OMX Stockholm
- Euro Medium Term Note program
  - 350 MEUR
  - 12 years
  - 3% coupon rate



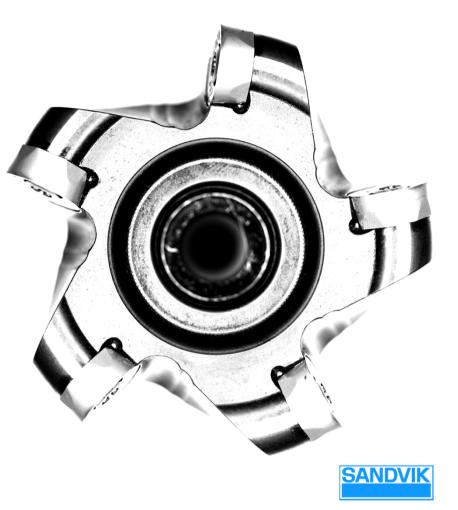
## SUMMARY

#### **DELIVERY ON STRATEGY**

#### SUPPLY CHAIN OPTIMIZATION PROGRAM FIRST PHASE FULLY INITIATED

POTENTIAL TO IMPROVE CAPITAL EFFICIENCY

**STABLE DEMAND** 



## **BACK-UP SLIDES**



## **ACQUISITION OF VAREL**

#### **ACQUISITION PRICE AND GOODWILL**

Purchase price 5.1 BSEK

- Consideration for shares 2.8 BSEK
- Loan settlement 2.3 BSEK

#### Goodwill 2.5 BSEK

- Growth and profitability
- Strong market position in the oil and gas sector

#### **PURCHASE PRICE ALLOCATION**

Assigned to tangible and intangible assets 1.6 BSEK

- Amortized over 10 years
- ~40 MSEK per quarter

Assigned to inventories 170 MSEK

- Amortized over 3-9 months
  - ~ 35 MSEK Q2 2014
  - ~ 80 MSEK Q3 2014
  - ~ 35 MSEK Q4 2014
  - ~ 20 MSEK Q1 2015



## SANDVIK MINING Q2 2014

#### **STABILIZED DEMAND**

• No signs of recovery nor further deterioration

#### EBIT452 MSEK, 7.1%

- Currency effects -115 MSEK
- Low sales and production rates

#### **SUPPLY CHAIN OPTIMIZATION**

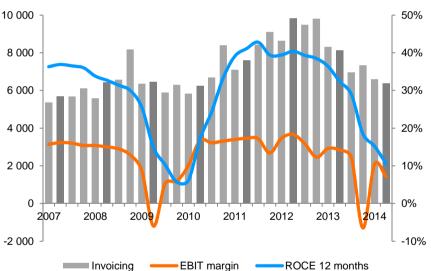
 Closure of an additional 4 units initiated in Australia (3) and Germany





## SANDVIK MINING Q2 2014

Order intake	6,217 MSEK	MSEK
		10 000 _
Invoicing	6,385 MSEK	8 000 -
EBIT	452 MSEK	6 000 -
ROCE	10.5%	4 000 -





## SANDVIK MACHINING SOLUTIONS Q2 2014

#### **STABLE BUSINESS CONDITIONS**

- Strong development in the aerospace industry
- Europe on par with the preceding quarter
- Positive development in Asia

#### EBIT 1,561 MSEK, 20.3%

• Currency effects -30 MSEK

#### DELIVERY ON OUR STRATEGIC AGENDA

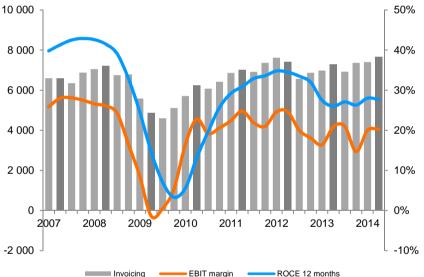
- Investments in sales and R&D
- Letter of intent with Zhuzhou group





## SANDVIK MACHINING SOLUTIONS Q2 2014







## SANDVIK MATERIALS TECHNOLOGY Q2 2014

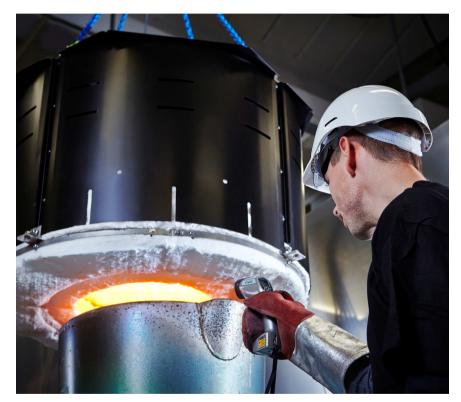
#### **STABLE DEMAND AND PROFITABILITY**

- Operating margin, 12.2% adjusted for metal price effects
- Currency effects 50 MSEK

## STRATEGIC ALLIANCE WITH TENARIS FOR OIL AND GAS PRODUCTS

#### **INVENTORY BUILD-UP**

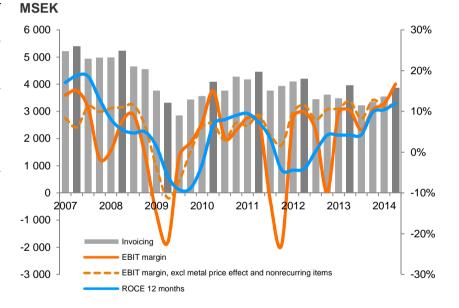
• Increased stock availability in preparation for maintenance stops during in Q3.





## SANDVIK MATERIALS TECHNOLOGY Q2 2014

Order intake	3,449 MSEK
Invoicing	3,866 MSEK
EBIT	647 MSEK Adjusted for metal price effects, 470 MSEK, 12.2 % of invoicing
ROCE	12.0%





## SANDVIK CONSTRUCTION Q2 2014

#### CONTINUED CHALLENGING MARKET CONDITIONS

• Slightly improved activity in South America

#### EBIT 51 MSEK, 2.3%

- Low sales and production rates
- Currency effect -40 MSEK

#### CLOSURE OF PRODUCTION UNIT IN CHAUNY, FRANCE COMPLETED





## SANDVIK CONSTRUCTION Q2 2014

Order intake	2,013 MSEK	4 000
Invoicing	2,281 MSEK	3 000 -
EBIT	51 MSEK	2 000 -
ROCE	-1.6%	1 000 - 0 2007 2008 2009 2010 2011 2012 2013 2014 -1 000 -

-2 000 -

Invoicing

EBIT margin



ROCE 12 months

40%

30%

20%

10%

0%

-10%

-20%

## SANDVIK VENTURE Q2 2014

#### **UNCHANGED MARKET CONDITIONS**

#### ADJUSTED EBIT 262 MSEK (14.2%)

- EBIT 187 MSEK (10.2%)
- Acquisition related cost 75 MSEK

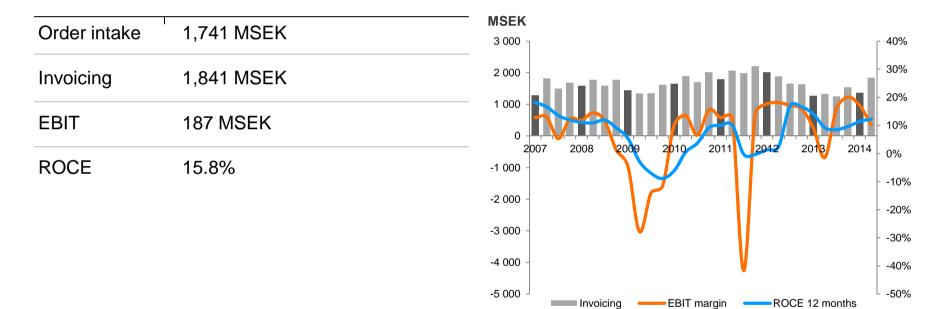
#### VAREL ACQUISITION FINALIZED

• Consolidated as from 21 May



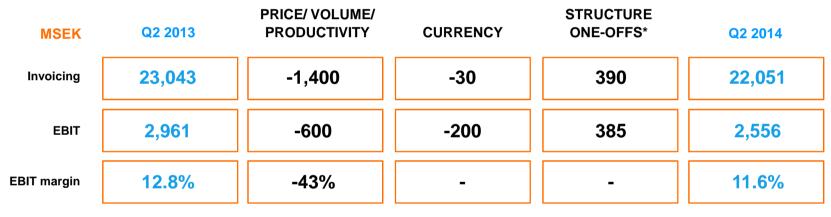


## SANDVIK VENTURE Q2 2014





## BRIDGE ANALYSIS SANDVIK GROUP



\* Includes metal price effects

SANDVIK

## **BRIDGE ANALYSIS**

MSEK	Q2 2013	PRICE/ VOLUME/ PRODUCTIVITY	CURRENCY	STRUCTURE ONE-OFFS*	Q2 2014
SANDVIK MINING					
Invoicing	8,136	-1,500	-235	-	6,385
EBIT	1,153	-600	-115	-	452
EBIT margin	14%	-40%	-	-	7%
SANDVIK MACHINING SOLUTIONS					
Invoicing	7,281	200	135	50	7,676
EBIT	1,525	60	-25	-	1,561
EBIT margin	21%	30%	-	-	20%
SANDVIK MATERIALS TECHNOLOGY					
Invoicing	3,967	-140	10	25	3,866
EBIT	409	-50	55	230	647
EBIT margin	10%	-36%		-	17%

\* Includes metal price effects



## **BRIDGE ANALYSIS**

MSEK	Q2 2013	PRICE/ VOLUME/ PRODUCTIVITY	CURRENCY	STRUCTURE ONE-OFFS	Q2 2014
SANDVIK CONSTRUCTION					
Invoicing	2,326	-60	15	-	2,281
EBIT	141	-55	-35	-	51
EBIT margin	6%	-92%	-	-	2%
SANDVIK VENTURE					
Invoicing	1,332	145	50	315	1,841
EBIT	-18	70	10	125	187
EBIT margin	-1%	48%	-	-	10%



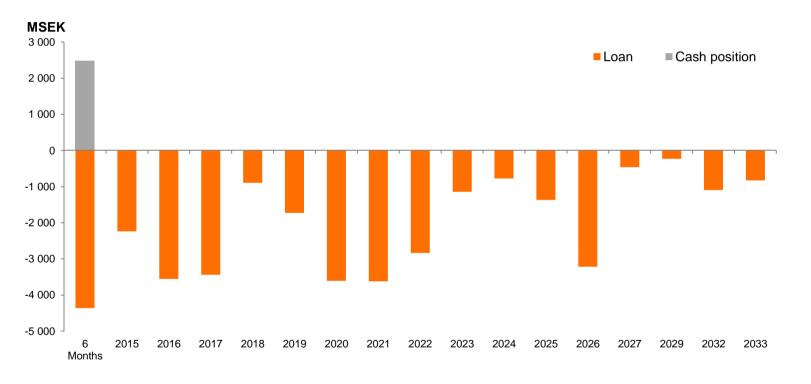
## LOAN AND DURATION PROFILE

LONG TERM	84%	AMOUNT MSEK	AVERAGE DURATION
US Private Placement		5,563	5 years
Fin institutions, EIB, NIB		2,299	8 years
Swedish MTN		11,512	5 years
European MTN		10,081	12 years
Bank loans		321	3 years
Share swap		1,657	1 year
SHORT TERM	16%		
Commercial paper		2,452	6 months
Fin institutions, EIB, NIB		463	12 months
Swedish MTN		350	11 months
European MTN		0	0 months
Bank loans		2,601	1 months
TOTAL		37,300	6 years
Cash position		2,490	

Revolving Credit facilities, 10,972 MSEK

**SANDVIK** 

## LOAN MATURITY PROFILE





## **GUIDANCE**

CAPEX	Estimated at about 5bn SEK for 2014.
CURRENCY EFFECTS	Given currency rates at quarter end the effect on EBIT would be marginal for Q3 2014.
METAL PRICE EFFECTS	Given currency rates, stock levels and metal prices at the quarter end, it is estimated that EBIT for Q3 2014 will be affected by about +150 MSEK.
NET FINANCIAL ITEMS	Net financial items is estimated to be between 1.8-2.0 bn. SEK for 2014.
TAX RATE	The tax rate is estimated to about 25-27% for 2014.

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"Some statements herein are forward-looking and the actual outcome could be materially different. In addition to the factors explicitly commented upon, the actual outcome could be materially affected by other factors for example, the effect of economic conditions, exchange-rate and interest-rate movements, political risks, impact of competing products and their pricing, product development, commercialisation and technological difficulties, supply disturbances, and the major customer credit losses."

